



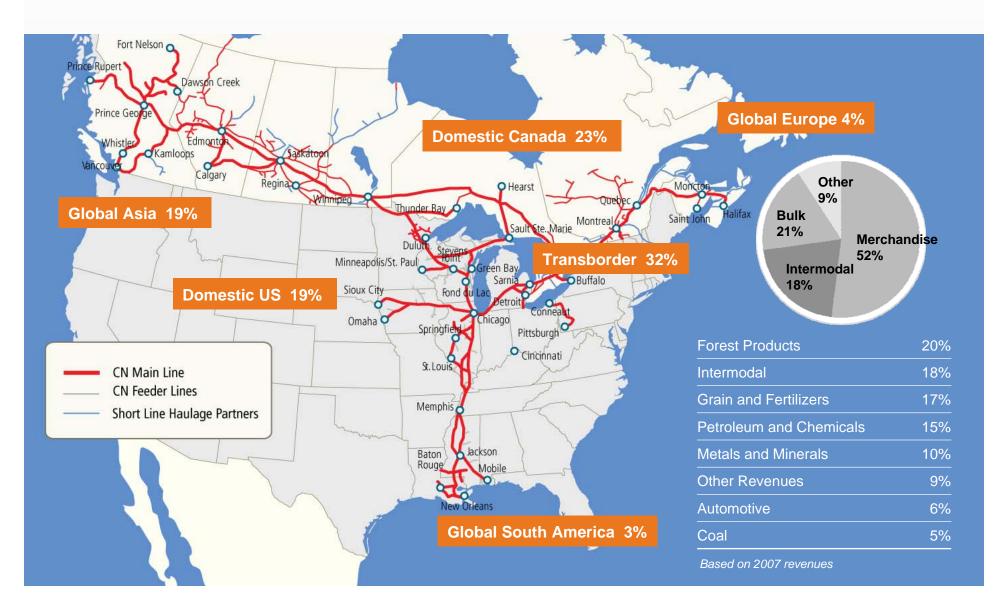
Canadian Association of Movers

TONY BIANCO National Account Manager

Annual Conference, Toronto Ontario NOVEMBER 17, 2008 Company Overview CNTL Service Capacity Environmental Benefits of Shipping Rail



Great North American franchise



Truck-competitive, cost effective service

- CN offers a 24-hour advantage over its rail competition from Central to Western Canada
- Transit times are competitive with single truck driver service
- As a result, CN handles the majority of the Canadian wholesale customer base
- Truck-competitive, cost effective service

Our offering

Service

- Fast transit times
- Network of terminals
- Flexibility

Capacity

- Rail capacity
- Containers
- CNTL truck transportation

Access

- Major urban centers
- Door-to-door







Our customers



Ground Transportation Services



GROUND TRANSPORTATION SERVICES

Capabilities



Ramp-to-door drayage Asset-based intercity over the road doorto-door Non-asset-based over the road door-to-door

All supported by an innovative customer nurturing program managed by our service delivery teams

GROUND TRANSPORTATION SERVICES

CNTL Canada

- Wholly-owned CN subsidiary, incorporated in 1998
- 400 drivers, 5,000 containers, 1,000 full load deliveries per day
- Supports \$350M Canadian retail Intermodal franchise
- Covered over 300 million rail miles and 30 million highway miles in 2006
- Top tier safety record



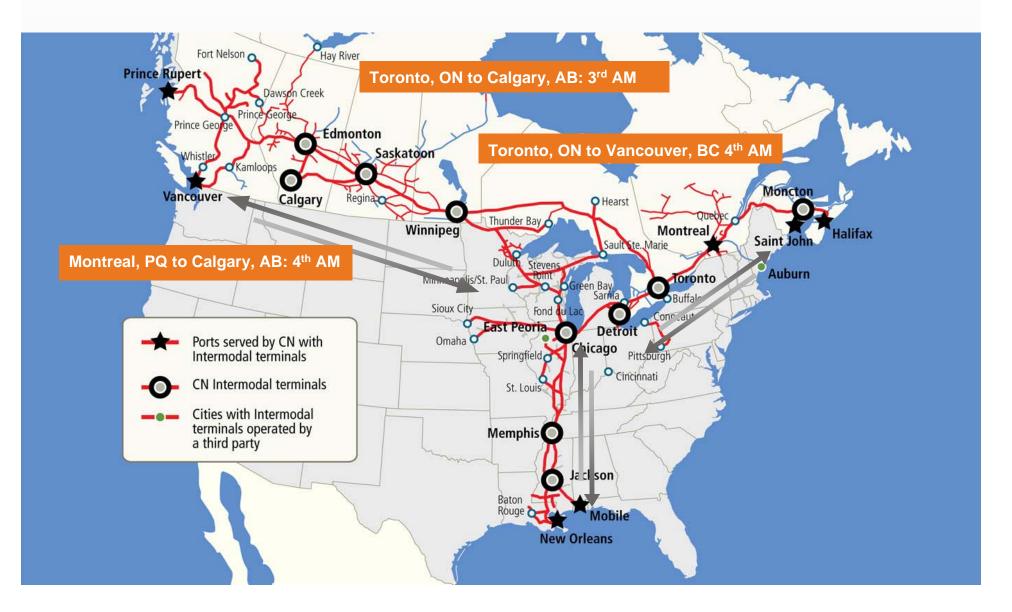
CNTL

Service



SERVICE

Daily scheduled service



Customer service

Account manager	Service delivery team
Rate quote	Equipment types, weights, ordering process
Establish credit	Online track and trace capabilities
	Customs process
	Door delivery scheduling
	Performance measures

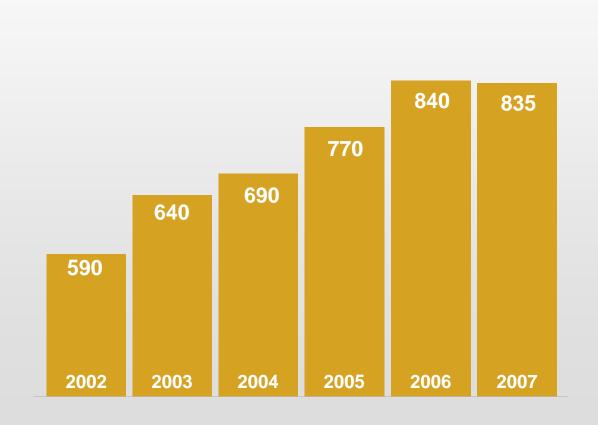
Capacity



CAPACITY

Investing to create capacity

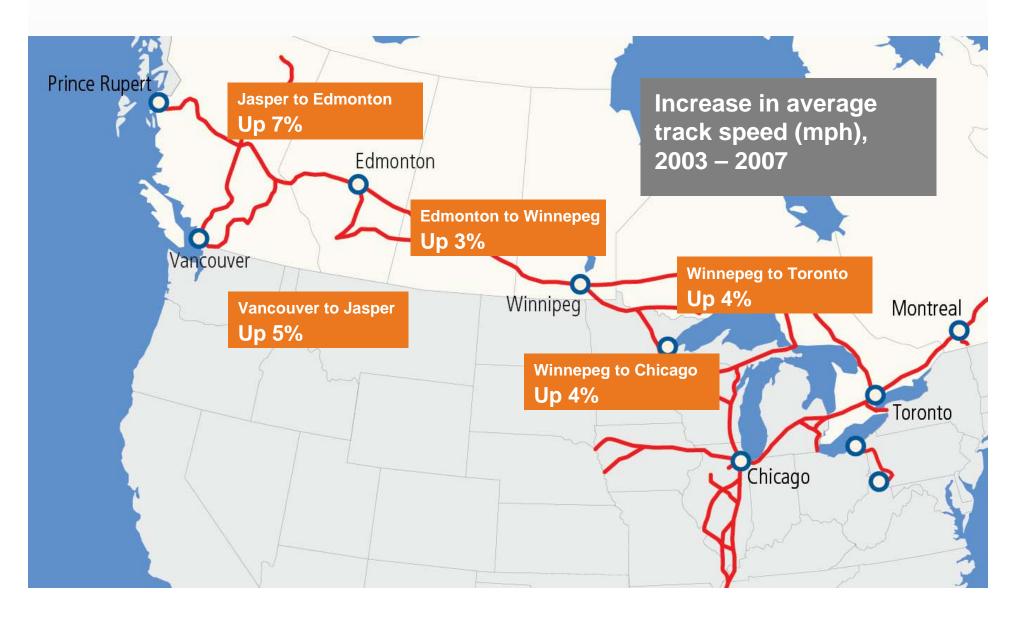
BASIC CAPITAL COMMITMENT \$Million (Cdn)



- Over 50% of CN capex on basic infrastructure
- In 2007:
 - CN added 50 new 4,300-horsepower
 - 3000' platforms for intermodal service

CAPACITY

Velocity creates capacity



CAPACITY

Keeping boxes on chassis creates capacity

- Import container loaded directly from truck to chassis to train – or vice versa
- Just-in-time live loading reduces time and costs of duplicate handling and storage
- Automated gate system to streamline the process and increase gate throughput
- CN yards for extra containers and chassis
- No domestic containers on the ground

Environmental Benefits of Shipping Rail



ENVIRONMENTAL BENEFITS OF SHIPPING RAIL

Growing pressures to lower CO₂ emissions

First steps to reducing a company's carbon footprint

Identify and reduce emissions from operations

Look for savings within the supply chain

• Target transportation: largest source of CO₂ emissions in the supply chain

Transportation areas to target for carbon footprint reduction*

Destination market optimization

• Eliminate miles through network re-alignment and route optimization

Maximize payload for every shipment

Convert to energy-efficient, cost-effective modes

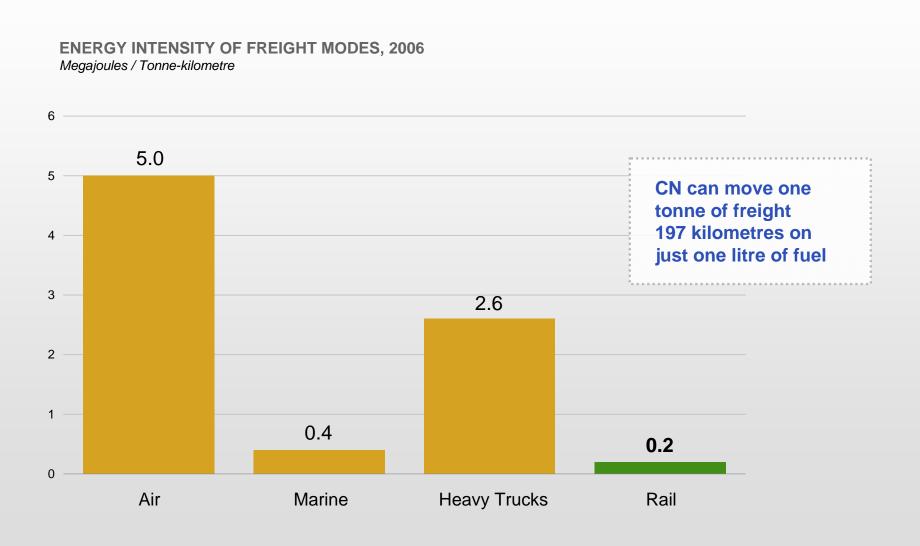
- Rail emits 6x less GHG than heavy trucks
- Ship rail for long haul and truck for short haul

Use the most efficient carriers

- Precision Railroading and solid asset utilization
- Smartway Transport Partners

ENVIRONMENTAL BENEFITS OF SHIPPING RAIL

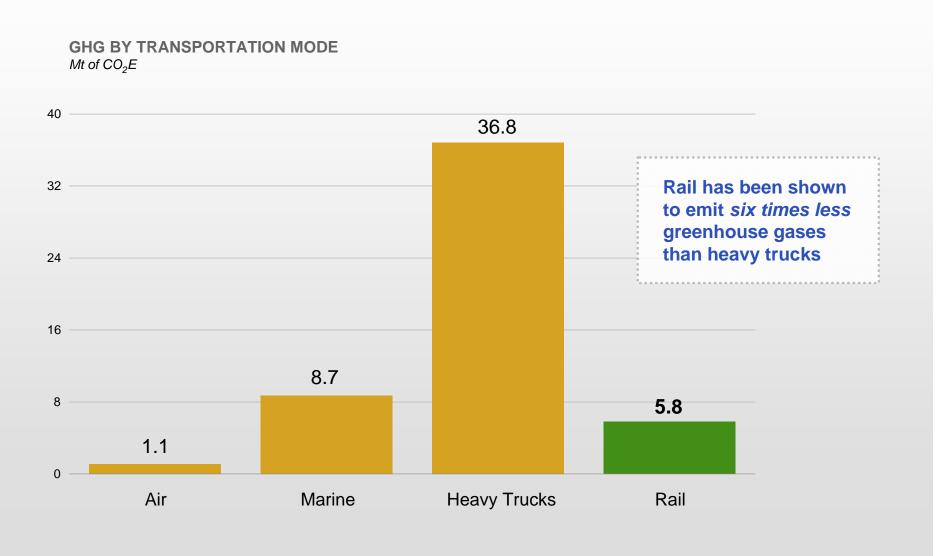
Shipping by rail is energy efficient



• Source: National Resources Canada, Office of Energy Efficiency. Energy Use Data Handbook, August 2006.

ENVIRONMENTAL BENEFITS OF SHIPPING RAIL

Shipping by rail reduces greenhouse gases



•Source: National Resources Canada, Office of Energy Efficiency. Energy Use Data Handbook, August 2006.

"For shipments over 1,000 miles using intermodal transport cuts fuel use and greenhouse gas emissions by 65%, relative to truck transport alone."

— U.S. Environmental Protection Agency

Follow-up Meetings Facility Tours Questions Feedback





www.cn.ca